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Scrap dynamics in an evolving context

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The future is built on metals



Modern devices consist of a mixture of more than 60 materials, including 30 metals.



Technology and miniaturization drive recycling complexity.



E-scrap is a treasure box of valuable metals.



Aurubis recycles around 1 million tons/year, 20 different metals.

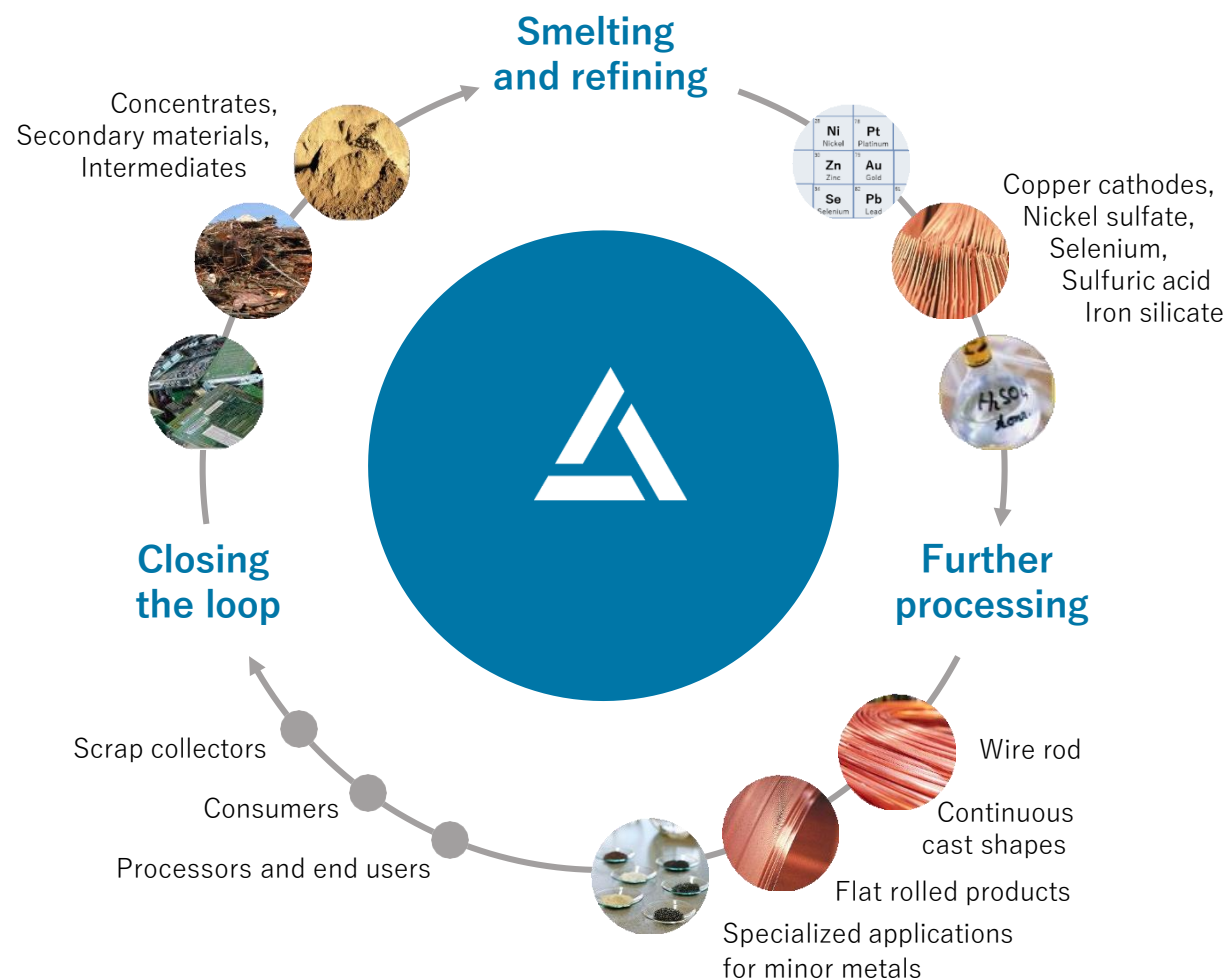
The global scrap geography is shifting

- US: self-sufficiency, incentives, new tariffs.
- China: closed internal loops, import restrictions.
- Europe: ~50 % collection rate – still untapped potential.
- If some close borders while others buy globally, we risk the circular economy.
- Fair level playing field = shared standards, transparency, sustainability.



Cooperation builds resilience

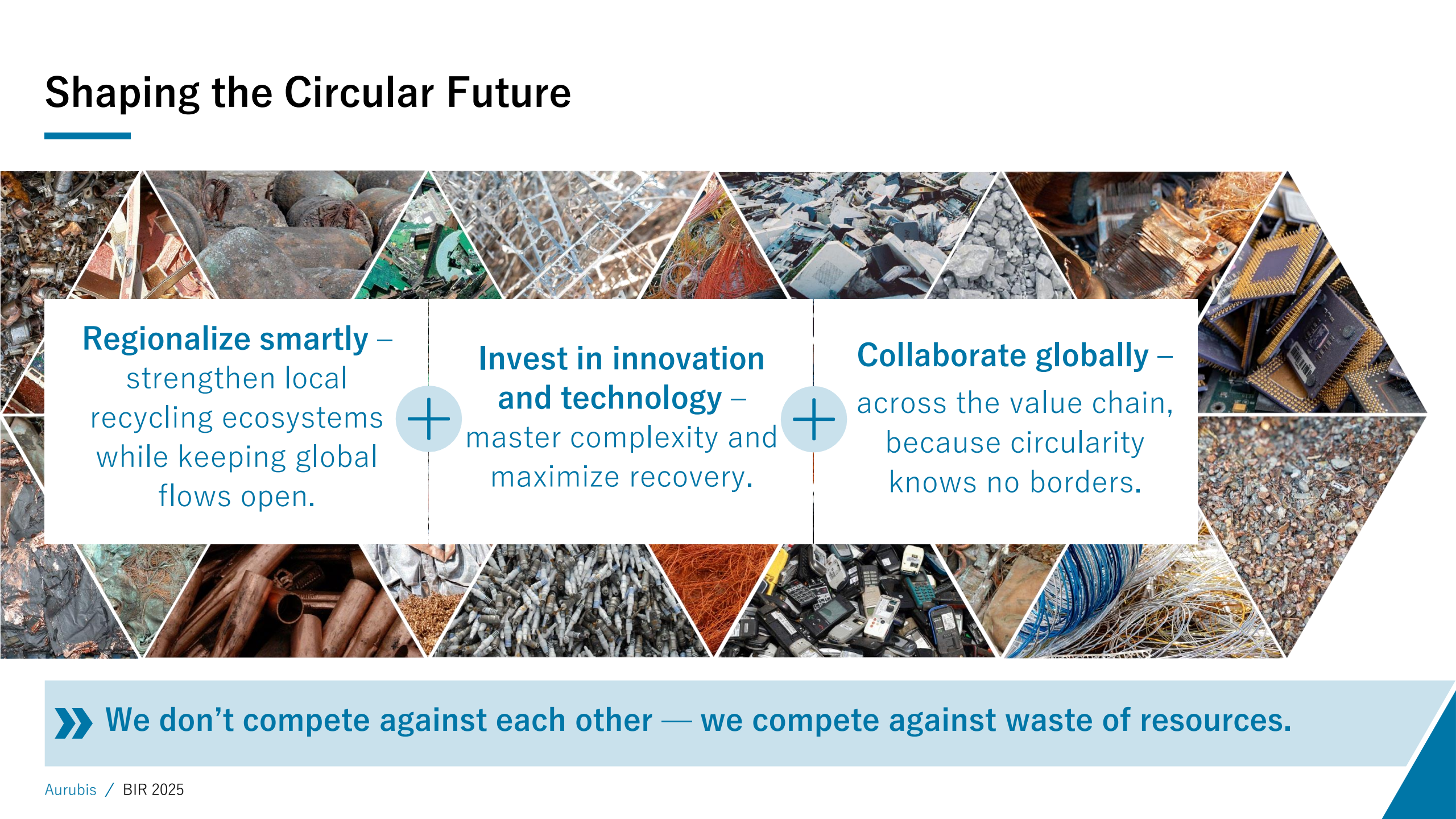
- We are one value chain – from preprocessing to OEMs.
- Fragmentation = risk; unity = self-determined future.
- Think in systems, not in silos.



Scaling and Innovating for the Future



Shaping the Circular Future



Regionalize smartly –
strengthen local
recycling ecosystems
while keeping global
flows open.



**Invest in innovation
and technology** –
master complexity and
maximize recovery.



Collaborate globally –
across the value chain,
because circularity
knows no borders.

» We don't compete against each other — we compete against waste of resources.

Thank you for your attention
